

COMMITTEE MEETING MINUTES  
OF THE BOARD OF REGENTS  
OF  
THE UNIVERSITY OF TEXAS SYSTEM

February 11-12, 2009

Austin, Texas

Minutes of Committee meetings are taken as a convenience for research purposes and may be verified by recordings kept in the Office of the Board of Regents or webcasts available at <http://www.utsystem.edu/bor/meetings/minutes.htm>.

/s/ Carol A. Felkel  
Assistant Secretary to the Board of Regents  
April 10, 2009

MINUTES  
U. T. System Board of Regents  
Audit, Compliance, and Management Review Committee  
February 11, 2009

The members of the Audit, Compliance, and Management Review Committee of the Board of Regents of The University of Texas System convened at 11:45 a.m. on Wednesday, February 11, 2009, in the Conference Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance\*

Regent Foster, presiding  
Regent McHugh

Absent

Regent Longoria

Also present was Executive Director Martinez.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Foster called the meeting to order.

RECESS TO EXECUTIVE SESSION

At 11:46 a.m., the Committee recessed to Executive Session pursuant to *Texas Government Code* Section 551.074 to consider the matter listed on the Executive Session agenda as follows:

1. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – *Texas Government Code* Section 551.074

U. T. System: Discussion with institutional auditors and compliance officers concerning evaluation and duties of individual System Administration and institutional employees involved in internal audit and compliance functions

RECONVENE IN OPEN SESSION

The Executive Session ended at 11:58 a.m., and the Committee reconvened in Open Session to consider agenda items and adjourn. No action was taken on items discussed in Executive Session.

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\*On February 11, 2009, Chairman Caven relieved Vice Chairman Rowling of all Committee assignments for this Board meeting (February 11-12) and announced that the Audit, Compliance, and Management Review Committee is a three-member committee for this meeting; thus, two members constituted a quorum.

1. **U. T. System: Report on potential conflicts of interest for research at U. T. System institutions**

**Committee Meeting Information**

**Presenter(s):** Mr. Lawrence Plutko, Systemwide Compliance Officer; Mr. Barry Burgdorf, Vice Chancellor and General Counsel

**Status:** Reported

**Discussion at meeting:**

*Mr. Burgdorf reported that the area of potential conflicts of interest in research is under increasing national scrutiny and the goal of a Systemwide Committee that is focusing on these issues is to create a compliance policy that will be a national model that will put the U. T. System on top of compliance and ethics. He said there is possibly national and State legislation on this matter.*

*Committee Chairman Foster asked what kinds of conflicts of interest might be of concern and Mr. Burgdorf explained that medical academia, in particular, is subject to undue influence from pharmaceutical and corporate industries whereby payment of consulting fees, travel reimbursement, and sometimes technology transfer arrangements is buying, and possibly, tainting medical opinion through benefits provided to professors. He described the system in place is one of disclosure and active management through a conflicts of management plan, which demonstrates enforcement of discipline when there are failings.*

*Mr. Plutko said the overall goal of the project is to promote individual institutional transparency and he noted institutional policies are being reviewed and brought up-to-date. He said a model policy that includes precise standards on the declaration forms will be developed and process improvements may allow e-filing of these declarations.*

*Committee Chairman Foster asked U. T. Southwestern Medical Center – Dallas President Podolsky and U. T. Health Science Center – Tyler President Calhoun for comments. Dr. Podolsky said it is important to have a full map of interests since there is the potential to undermine the integrity of science and more importantly of clinical research, putting patients at risk. He also spoke of making sure physicians are not letting influence intrude on judgments related to pharmaceuticals or medical equipment.*

*President Calhoun explained the debate over the last few years has raised the level of awareness among faculty and assisted in drafting tougher rules on campus regarding potential conflicts of interest issues.*

*Dr. Podolsky said that prior to his employment, he had disclosed he is a member of the board of GlaxoSmithKline and he said compensation is turned over to the University.*

*Mr. Burgdorf recommended a managed, rather than a separate, relationship between medical education and industry.*

2. **U. T. System: Progress report on the Systemwide information security program**

**Committee Meeting Information**

**Presenter(s):** Mr. Lewis Watkins, Chief Information Security Officer

**Status:** Reported

**Discussion at meeting:**

*Committee Chairman Foster asked Mr. Watkins to identify the biggest obstacles to information security and Mr. Watkins said lost and stolen computers are the biggest threat, and thus, data encryption is important.*

3. **U. T. System: Report on Systemwide institutional compliance activities**

**Committee Meeting Information**

**Presenter(s):** Mr. Lawrence Plutko, Systemwide Compliance Officer

**Status:** Reported

4. **U. T. System Board of Regents: Approval to renew the contract with Deloitte & Touche, LLP, as the external auditor for the Fiscal Year 2009 audit of funds managed by The University of Texas Investment Management Company (UTIMCO)**

**Committee Meeting Information**

**Presenter(s):** Mr. Charles Chaffin, Chief Audit Executive

**Status:** Approved

**Motion:** Made by Regent Foster, seconded by Regent McHugh, and carried by acclamation

5. **U. T. System: Report on the Systemwide internal audit activities, including a report concerning audit activities at U. T. Southwestern Medical Center – Dallas and approval of U. T. Medical Branch – Galveston's annual audit plan for Fiscal Year 2009**

**Committee Meeting Information**

**Presenter(s):** Ms. Kimberly Hagara, Associate Vice President, Audit Services, U. T. Medical Branch – Galveston; Mr. Robert Rubel, Director of Internal Audit, U. T. Southwestern Medical Center – Dallas; Mr. Charles Chaffin, Chief Audit Executive

**Status:** Approved

**Motion** to approve the U. T. Medical Branch – Galveston annual audit plan: Made by Regent Foster, seconded by Regent McHugh, and carried by acclamation

**6. U. T. System: Report on the U. T. System Consolidated Annual Financial Report Audit performed by institutional and System Administration internal audit**

***Committee Meeting Information***

***Presenter(s):*** Mr. Charles Chaffin, Chief Audit Executive

***Status:*** Reported

**Discussion at meeting:**

*Mr. Chaffin suggested he might need to recommend to the Committee in the future that external auditors perform this intensive, risk-based work.*

**ADJOURNMENT**

Committee Chairman Foster adjourned the meeting at 12:37 p.m.

MINUTES  
U. T. System Board of Regents  
Finance and Planning Committee  
February 11, 2009

The members of the Finance and Planning Committee of the Board of Regents of The University of Texas System convened at 1:44 p.m. on Wednesday, February 11, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance\*

Regent Foster, presiding  
Regent Barnhill  
Regent McHugh

Absent

Regent Longoria

Also present were Chairman Caven, Vice Chairman Huffines, Regent Dannenbaum, Regent Dower, Regent Gary, and General Counsel to the Board Frederick.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Foster called the meeting to order.

1. **U. T. System: Discussion and appropriate action related to approval of Docket No. 137**

**Committee Meeting Information**

**Presenter(s):** Committee Chairman Foster  
**Status:** Discussed

2. **U. T. System: Report on the Fiscal Year 2008 Annual Financial Report**

**Committee Meeting Information**

**Presenter(s):** Mr. Randy Wallace, Associate Vice Chancellor - Controller and Chief Budget Officer  
**Status:** Reported

**Discussion at meeting:**

*Executive Vice Chancellor Kelley noted Slide 10 of the PowerPoint presentation shows that 2007 was a good year for income and significant net assets were added,*

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\*On February 11, 2009, the Board approved Chairman Caven's appointment of Regent Foster as Chairman of the Finance and Planning Committee and Chairman Caven announced the appointment of Regent McHugh to serve on this Committee. He also relieved Vice Chairman Rowling of all Committee assignments for this meeting (February 11-12).

but the core operations were about breakeven. For 2008, the core loss was about \$450 million, directly attributable to the additional expense of the Other Postemployment Benefits (OPEB). He said while not a new liability, the accounting convention has changed. In summary, Dr. Kelley said in terms of core operations, 2008 was not much different from 2007, with institutions holding their own in 2008.

Regent Dannenbaum asked if there were employees who retired before they were U. T. System employees, does U. T. System have the healthcare obligation or does it only apply to active employees? Dr. Kelley said the obligation applies to those who retire from the U. T. System or a U. T. System institution. Committee Chairman Foster asked and Dr. Kelley explained the liability, saying it is a state liability and Regent Foster said 2008 is the first year the numbers have been reflected in the U. T. System financials.

**3. U. T. System: Report on the Analysis of Financial Condition for Fiscal Year 2008**

**Committee Meeting Information**

**Presenter(s):** Mr. Randy Wallace, Associate Vice Chancellor - Controller and Chief Budget Officer  
**Status:** Reported

**4. U. T. System: Key Financial Indicators Report and Monthly Financial Report**

**Committee Meeting Information**

**Presenter(s):** Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs  
**Status:** Reported

**Discussion at meeting:**

Committee Chairman Foster asked about the timeframe for some of the indicators and Dr. Kelley answered. Regent Foster said the Other Postemployment Benefits (OPEB) liability recorded and expensed in 2008 is \$423 million, and if added back, the 2008 number would be almost identical to the 2007 number.

Regent Barnhill asked about the loss for U. T. Medical Branch – Galveston (UTMB) prior to Hurricane Ike and Associate Vice Chancellor - Controller and Chief Budget Officer Wallace responded the loss was about \$700 million for the year, including \$79 million in depreciation. Executive Vice Chancellor Shine explained the net loss included approximately \$13.5 million in correctional managed care that will be reimbursed by the State and while UTMB as a whole was positive on cash, the hospital lost about \$25 million, \$23 million of which was made up with investments and gift income. Therefore, exclusive of depreciation, the net loss was approximately \$1.5 million in the health part.

*Regent McHugh asked Dr. Kelley to give his perception that the U. T. System is secure in these economic times for purposes of reassuring the public who might be watching the webcast of the meeting. Dr. Kelley said the institutions are well managed and will continue to provide a reasonable return. He said some additional monies that would have been used for capital have deteriorated and noted these are challenging times for the Legislature. But, he said, through good financial management, UTMB did have reserves that allowed the institution to maintain cash and to continue through during the devastating period. He predicted there will be opportunities to thrive and to move forward.*

*Dr. Shine said the U. T. System is different from other university systems that depend on income from endowments for operations. He said the Permanent University Funds (PUF) are used to fund equipment and construction and he noted that U. T. System is not dependent on an endowment to fund operations. He further explained that with good management, operations can be effectively managed and a 12-quarter average for expenditures from endowments allows flexibility to spend, or not, during different market conditions.*

*Chancellor Cigarroa also mentioned cost containment by the institutional leadership as an added reason why the U. T. System has fared well.*

*Regent Dannenbaum asked about defeasing certain bonds and Vice Chancellor Aldridge responded that the municipal market rebounded quickly and the opportunity is not currently available but they will continue to watch the market.*

**5. U. T. System Board of Regents: The University of Texas Investment Management Company (UTIMCO) Performance Summary Report and Investment Reports for the quarter ended November 30, 2008**

**Committee Meeting Information**

**Presenter(s):** Mr. Bruce Zimmerman, Chief Executive Officer and Chief Investment Officer, UTIMCO  
**Status:** Reported

**Discussion at meeting:**

*With the recent stock market crash, Mr. Zimmerman said for the first quarter of the fiscal year ending November 30, endowments were down 22.66% for the Permanent University Fund (PUF), down 22.81% for the General Endowment Fund (GEF), and the Intermediate Term Fund (ITF) was down 21.68%. In perspective, he said the actual performance of these funds was 1.05% better for the PUF policy portfolio and .9% better than the GEF policy portfolio, and 52 basis points better than the policy portfolio for the ITF. For Calendar Year 2008, endowments were down 27% compared to U.S. public equities that were down approximately 35%, non-U.S. public equities such as Japanese equities were down 45%, emerging markets were down 55%, real estate was down over 50%, and oil and gas was down over 50%. He said the only asset that would not have been down would have been cash or treasury bills. Mr. Zimmerman remarked that since UTIMCO was created in*

March 1996, UTIMCO has provided \$5 billion more than if the funds had been invested in 90-day treasury bills or cash. For December, the funds are up about 1% and January looks like another down month, he said.

Mr. Zimmerman reported that actual assets at the end of November were slightly below the minimum range, which he attributed to the downdraft in the overall market. He said UTIMCO notified the Board and corrected that by the end of December and remains above the minimum target in that investment class. He said UTIMCO remains above range in private investments but no new private investments are being made and UTIMCO is exploring opportunities to sell some private investments on secondary markets but the market conditions are not conducive at this time. He noted illiquidity remains within policies and within 90 days, \$6 billion in cash could be generated, or \$9 billion in cash within one year. When asked by Vice Chairman Huffines, Mr. Zimmerman said UTIMCO has a high degree of confidence in this liquidity scenario and that they take a conservative approach to calculating liquidity.

Committee Chairman Foster asked about the minimum and maximum liquidity lines in the investment reports on Pages 64 - 66 of the Agenda Book and Mr. Zimmerman said the blue line, which represents a 90-day measure of illiquidity, is supposed to stay below the yellow line, which is the trigger zone. If the blue line gets up to or above the yellow line, UTIMCO would have to go to Board for approval for any illiquid investments. If the blue line (illiquidity) gets to the red line or above, even the Board could not approve any new illiquid investments. Mr. Zimmerman said the green line is for UTIMCO's risk management.

From an investment strategy perspective, Mr. Zimmerman reported continuing to position the portfolio defensively. He said a higher-than-target percentage of assets is in investment-grade fixed income, and targets in public equities continue to be underweight.

In reply to a question from Regent Dower, Mr. Zimmerman summarized UTIMCO's investment strategy and results since its creation in 1996.

6. **U. T. System Board of Regents: Approval of amendments to the Exhibits of the Investment Policy Statements regarding changes to benchmarks and maximum range of Credit-Related Fixed Income asset class for the Permanent University Fund, the General Endowment Fund, the Permanent Health Fund, the Long Term Fund, and the Intermediate Term Fund**

**Committee Meeting Information**

**Presenter(s):** Mr. Bruce Zimmerman, Chief Executive Officer and Chief Investment Officer, UTIMCO

**Status:** Approved

**Motion:** Made by Regent McHugh, seconded by Regent Barnhill, and carried unanimously

**Discussion at meeting:**

*Mr. Zimmerman said the UTIMCO Board of Directors approved the recommendations contained in this item on February 4, 2009. Regent Foster commented that by going to the new index, the bar is raised with respect to compensation metrics.*

*Regent Dower asked and Mr. Zimmerman said these investment policies are reviewed annually and the objective is generally not to change them more frequently than that. But because of dramatic changes in the market, the policies were reviewed and changes are being sought at this time.*

*Regent McHugh confirmed that the UTIMCO Board of Directors carefully considered the recommended changes and she moved approval of this item.*

*Regent Gary asked about the fiscal year and Executive Vice Chancellor Kelley responded most institutions of higher education follow a fiscal year of July 1 through June 30, but Vice Chairman Huffines pointed out U. T. follows the State fiscal year, which ends August 31. Regent Gary commented this can be confusing to the general public.*

7. **U. T. System Board of Regents: Adoption of a Resolution authorizing the execution of a credit agreement with the Texas Comptroller of Public Accounts, in an aggregate principal amount not to exceed \$500,000,000, to provide liquidity support to the U. T. System related to its variable rate debt programs and authorization to complete all related transactions**

**Committee Meeting Information**

**Presenter(s):** Mr. Philip R. Aldridge, Vice Chancellor for Finance and Business Development

**Status:** Approved

**Motion:** Made by Regent Barnhill, seconded by Regent McHugh, and carried unanimously

8. **U. T. System: Approval of additional aggregate amount of \$10,250,000 of Revenue Financing System Equipment Financing for Fiscal Year 2009 and resolution regarding parity debt**

**Committee Meeting Information**

**Presenter(s):** Mr. Philip R. Aldridge, Vice Chancellor for Finance and Business Development

**Status:** Approved

**Motion:** Made by Regent McHugh, seconded by Regent Barnhill, and carried unanimously

**ADJOURNMENT**

Committee Chairman Foster adjourned the meeting at 2:52 p.m.

MINUTES  
U. T. System Board of Regents  
Academic Affairs Committee  
February 11, 2009

The members of the Academic Affairs Committee of the Board of Regents of The University of Texas System convened at 9:00 a.m. on Wednesday, February 11, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance

Regent Barnhill, presiding  
Regent Foster  
Regent Gary  
Regent McHugh

Also present were Regent Dannenbaum (for a portion of Item 6), Regent Dower, Executive Director Martinez, and General Counsel to the Board Frederick (for a portion of Item 6).

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Barnhill called the meeting to order.

Executive Vice Chancellor Prior introduced and welcomed Dr. Paul Sale, Acting President at U. T. Pan American, and Dr. Charles A. Sorber, Interim President-Designate at U. T. Pan American, to the meeting.

1. **U. T. Arlington: Authorization to enter into contracts, easements, and agreements with Oncor Electric Delivery Company LLC, a Delaware limited liability company, which was selected through a request for proposals process to provide electrical utility distribution and transmission services to existing and future properties and facilities of U. T. Arlington in Tarrant and Dallas Counties, Texas**

***Committee Meeting Information***

***Presenter(s):*** Ms. Florence Mayne, Executive Director of Real Estate

***Status:*** Approved

***Motion:*** Made by Regent McHugh, seconded by Regent Gary, and carried unanimously

2. **U. T. Pan American: Authorization to purchase approximately one acre of unimproved land located on Jackson Road north of University Drive, out of Lot 5, Section 273, Texas-Mexican Railway Company Survey, Edinburg, Hidalgo County, Texas, from Mr. Jaime A. Rodriguez for a purchase price not to exceed fair market value as determined by an independent appraisal for storm water drainage and detention and for future programmed development of campus expansion**

**Committee Meeting Information**

**Presenter(s):** Ms. Florence Mayne, Executive Director of Real Estate

**Status:** Approved

**Motion:** Made by Regent McHugh, duly seconded, and carried unanimously

3. **U. T. Pan American: Approval of honorific naming of the University Honors Program as the Rafael A. "Felo" and Carmen Guerra Honors Program**

**Committee Meeting Information**

**Presenter(s):** Executive Vice Chancellor for Academic Affairs David B. Prior; Acting President Paul Sale, U. T. Pan American

**Status:** Approved

**Motion:** Made by Regent Gary, duly seconded, and carried unanimously

4. **U. T. Austin: Authorization for possible use of the Mike A. Myers Stadium and Soccer Field to hold the Austin Cup soccer tournament and to negotiate and execute an agreement**

**Committee Meeting Information**

**Presenter(s):** President William Powers, Jr., U. T. Austin

**Status:** Approved

**Motion:** Made by Regent McHugh, duly seconded, and carried unanimously

**Discussion at meeting:**

*Committee Chairman Barnhill asked where participants for the soccer tournament will come from and President Powers answered the professional teams will come from Mexico. In response to a question from Regent Foster, President Powers said procedures are in place for the University to have the necessary insurance for this one-time event.*

## 5. U. T. System: Status report on Community College Initiatives

### **Committee Meeting Information**

**Presenter(s):** *Dr. Martha Ellis, Associate Vice Chancellor for Community College Partnerships*

**Status:** *Reported*

### **Discussion at meeting:**

*Dr. Ellis provided a status report on Community College Initiatives:*

- *The U. T. System is taking the leadership role in increasing the number of community college students transferring to universities in Texas.*
- *This year, 75 percent of all freshman and sophomore students in higher education in Texas are enrolled in community colleges.*
- *Community colleges provide multiple educational pathways for students with about 60 percent of students enrolled in career and technical programs.*
- *About 40 percent of community college students are enrolled in associate programs and plan to transfer directly to a university to complete a baccalaureate degree.*
- *Community college transfer students who complete at least 30 SCH at the college do as well as native university students in university GPA and graduation numbers after transfer. Unfortunately only about 19 percent of qualified community colleges students actually transfer.*
- *Former Chancellor Yudof and Executive Vice Chancellor Prior initiated dialog with the Texas Association of Community Colleges (TACC) and subsequently invited The Texas A&M University System to participate in a Community College Working Group to address the statewide transfer issue. The group is to be action-oriented and results driven. The group meets quarterly to harvest the low-hanging fruit of initiatives that have mutual consensus and make a difference immediately.*

*Dr. Ellis noted the following accomplishments this year:*

- *Better relationship between U. T. System with the 50 community college districts throughout the State of Texas*
- *Development and distribution of a proposal for incentive funding that rewards both the community college and the university for transfer students who graduate with a baccalaureate degree within four years of transfer*

- *Development of a best practices synopsis of excellent transfer programs and processes including U. T. System academic and health institutions*
- *National recognition of the position of Associate Vice Chancellor for Community College Partnerships when announced*
- *Publication of articles in several newspapers and an online magazine in Texas regarding the importance of successful student transfer from community colleges to universities and the community college initiative*
- *Survey of student services at 10 feeder community colleges and their 10 transfer universities to understand practices about financial aid and advising*
- *Leadership in developing a comprehensive transfer action plan between South Texas College and U. T. Pan American*
- *Participation in a U.S. Department of Education grant formulating a seamless access and success education pipeline for Independent School Districts, South Texas College (STC), and U. T. Pan American with the assistance of the El Paso Community College and U. T. El Paso*
- *Construction of a reverse transfer process for statewide implementation to allow the student who transfers to a university prior to completing an associate degree to have university credits transferred back to the community college to complete that degree*
- *Partnership with TACC, Baylor University, Midwestern University, the University of North Texas, Austin College, and University of Incarnate Word to host an awards ceremony for the top 75 students from the community colleges in Texas*
- *Leadership role in legislative matters for transfer policy issues such as encouraging modifications to the Six-drop rule that adversely impacts transfer students and a study on the impact of student behavior of the 120-hour rule for baccalaureate completion*
- *Development process of a one-stop destination Web site for comprehensive information for students on how to get from the community college to the university*

*Regent Barnhill asked about incentives to transfer and Dr. Ellis responded that incentive funding for graduates will be equally divided between the community college and the university.*

**6. U. T. System: Discussions on academic leadership matters - the scholarship of service**

**Committee Meeting Information**

**Presenter(s):** Executive Vice Chancellor for Academic Affairs David B. Prior; President Juliet García, U. T. Brownsville; President Diana Natalicio, U. T. El Paso; President W. David Watts, U. T. Permian Basin

**Status:** Discussed

**Discussion at meeting:**

*Dr. Prior's PowerPoint presentation titled "The importance of service as part of the higher education enterprise" is on Pages 6 - 11.*

*Dr. Natalicio distributed information related to the Center for Civic Engagement (Page 12) and the Golden Age Fitness Program (Pages 13 - 15).*

*Committee Chairman Barnhill said he was not previously aware of the aspect of service by students and thought there are public relations opportunities in the university communities. He asked how much time does faculty spend on service? President García said time is negotiated yearly by the faculty member and deans try to balance that time within their schools. President Mabry, U. T. Tyler, said such time varies, with an average of 10-20 percent. President Natalicio said time for service also depends on the success of faculty in recruiting students for service and on the engagement of students themselves.*

*Regent McHugh asked President Powers how the evaluation of time spent on teaching, on research, or on public service is calculated and is known by faculty to be an important criterion in evaluations? President Powers answered that service is an important criterion for promotion at U. T. Austin but research and teaching excellence are the most important. He cautioned against skewing service at the expense of scholarship and education and said the highest transfer of intellectual property to the community and to society is when students graduate.*

*The presidents continued the discussion of the different aspects of service. Regent Dower commented that only a small percentage of faculty are highly involved in student service on campus and President Mabry commented on non-student types of service. Regent Foster asked how to manage employees being lost to permanent public service employment, and President Daniel replied it is a necessary outcome of having quality people and is a compliment to the institution.*

**ADJOURNMENT**

Committee Chairman Barnhill adjourned the meeting at 10:15 a.m.

## “Leadership Conversations 3”

# “ The importance of service as part of the higher education enterprise”

David Prior, David Watts, Juliet Garcia, Diana Natalicio  
and the Academic Institution Presidents

February 2009



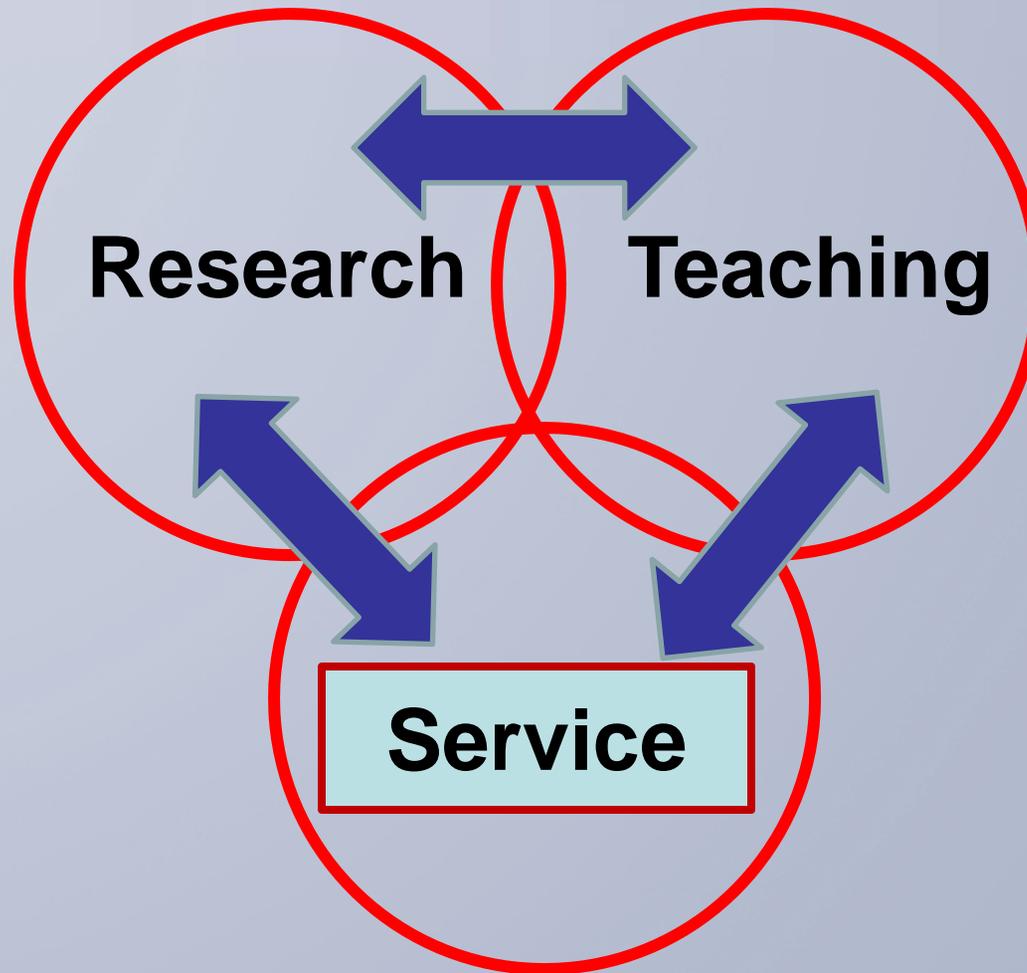
THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

Board of Regents'  
Meeting  
Academic Affairs  
Committee



THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

# University faculty





THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

# What is faculty service ?

## External

- **National and international**
  - **Commissions, Committees**
  - **Professional Organizations and Societies**
  - **Editorial boards**
  - **National review panels (NSF, NIH)**
- **State**
  - **Testimony to State government**
  - **Service on commissions and committees (THECB, TEA)**
- **Community**
  - **Educational outreach**
  - **Technical assistance / training**
  - **Boards and committees**
  - **Implementing research-based programs**
- **Industry consulting**

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THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

# What is faculty service ?

## Internal

- **University**
  - Committees, Councils, and Task forces
  - Participate in shared governance
  - Mentoring student organizations
- **Department**
  - Strategic planning
  - Section leaders
  - Search committees
  - Mentoring
- **Each other**
  - Faculty evaluation
  - Faculty mentoring
- **Administration and leadership**



THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

## What is faculty service ? **Enhancing institutional reputation**

### **Ambassadors for their university**

**A presence locally, nationally and internationally**

- **Keynote presentations; visiting lectures**
- **Short courses - other institutions, industry**
- **Collaborative projects – multi institutional**
- **Research partnerships – industry, agencies**
- **International commissions and committees**
- **Awards and honors**
- **Multi – media visibility**

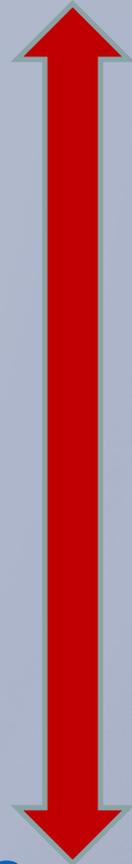


THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

## Earnest Boyer (1990)

**Scholarship reconsidered;  
priorities of the professoriate**

- **The Scholarship of Discovery**
  - Pursuit of knowledge and new understanding
- **The Scholarship of Teaching**
  - Transforming and extending knowledge
- **The Scholarship of Integration**
  - Connections across disciplines
  - Interdisciplinary context
- **The Scholarship of Application**
  - Service from perspective of engagement
  - Applying knowledge to consequential problems



Your



Connection

To



The  
Community



The University of Texas at El Paso

# Center for Civic Engagement

The Center for Civic Engagement connects faculty and their courses to engage students in community-based teaching and learning to promote civic engagement and actively improve the El Paso- Cd. Juarez region.

The Center for Civic Engagement (CCE) serves as a link between the University and the community to foster partnerships among the community, university, public schools, and nonprofit organizations. Through these partnerships, solutions to community problems are identified and educational opportunities for UTEP students are developed.

Since 1998, the CCE has been the home to numerous students who have been the engine and the heart of its function. For nearly 10 years the CCE has impacted the university and the community—it has

- Engaged over 11,000 university students
- Partnered with over 100 community organizations, public agencies and schools
- Engaged over 90 professors from all colleges
- Reached ~ 125,000 community members and children
- Invested 291,332 hours of service

The CCE engages students by putting into practice learned skills in the form of community action. The CCE recruits, trains, logs hours, and runs reflection session for 10 thematic programs:

- Court-watching to ensure the fair treatment of domestic violence victims
- Tutoring and mentoring of children in after-school care
- Reading and literacy in K-4 grades
- Both English as a second language and Citizenship classes
- Nursing home visitations with live music performances
- Presentations to high school students on the topics of interpersonal violence, Voting, financial literacy, and concepts

**For more information about the Programs  
please contact us at:**

**Phone: (915) 747-7969 or <http://academics.utep.edu/cce>**

# Healthy Living<sup>®</sup>

El Paso Times

Monday, Nov. 17, 2008

Features Editor Paula Monarez Diaz 546-6154, pdiaz@elpasotimes.com | www.elpasotimes.com



[ELPASOTIMES.COM/HEALTH](http://ELPASOTIMES.COM/HEALTH)

Read even more health and fitness advice for men, women and seniors, as well as watch videos and get healthful tips.

## Health watch

### YWCA session to teach ways to cope with stress

EL PASO — The YWCA will have a Lunchbox Leadership training session on coping with stress from 11:30 a.m. to 1:30 p.m. Friday at the Holiday Inn Airport.

The cost is \$20 for YWCA members, and \$25 for nonmembers.

Reservations must be made by 5 p.m. Monday. **Information:** 838-3533.

Times staff report

### Feel your breakfast oats in quiz on nutrition

What say we channel our inner Wilfred Brimley and rhapsodize about oatmeal, which may be the best breakfast option

out there? You remember breakfast, don't you? The most important meal of the day? A recent survey conducted by the International Food Information Council found that 90 percent of respondents called breakfast "important," but only 49 percent copped to eating breakfast daily.

1. Which food has more soluble fiber than oatmeal?

- a) apple
- b) lentils
- c) lima beans

# Golden Age fitness

## Program at UTEP gets seniors exercising

By María Cortés González

El Paso Times

EL PASO — Before most other people start their day, Pat Woodhouse and other senior citizens are getting their morning exercise at Sun Bowl Stadium.

Don't get any mental images of seniors taking slow walks around the stadium or doing simple stretching exercises.

Divided in groups, these invigorated adults are taking turns jumping over small hurdles, performing squats on balances and tossing a medicine ball to each other.



13

"At first, we used to get sore. We hadn't used those muscles like in a hundred years," Woodhouse joked. "But now we're used to the exercises, and we can jump those hurdles with ease. It's been just awesome."

Perhaps a well-kept secret in the senior community of El Paso, the Physical Fitness in the Golden Age program was started almost three years ago by the University of Texas at El Paso's department of kinesiology, through an annual \$50,000 grant from the Paso del Norte Health Foundation.

The program also is funded in-kind by the University of Texas at El Paso, which provides the fitness site and much of the exercise equipment.

Sandor Dorgo of the kinesiology department designed the program as part of the department's mission in research and community service.

The program is open to seniors 60 and older who have a doctor's recommendation and pay a minimal fee of \$25 a month.

The exercise program started small but has grown quickly, mostly through word of mouth.

These days, about 150 participants, ranging from their 60s to 80s, go to the research department's exercise facility and the Sun Bowl three times a week to exercise.

What appeals to the seniors, Dorgo said, is that they are in a comfortable environment with other people their age who are working together for a common goal.

"Many older adults are discouraged or don't have the confidence to participate in a (traditional) exercise program," he said. "They need an environment that feeds their confidence and where professionals can take the time to work with them."

Dorgo said the exercise program is based on scientific research, which makes it more advanced than other programs. The senior athletes are tested for fitness prior to beginning and periodically afterward to chart their progress.

"We really are looking at the latest research and newest trends to increase their quality of life and to become more functional," Dorgo said. "We focus on the holistic fitness."

As people age, Dorgo explained, they tend to lose functionality, range of motion and flexibility.



Photos by Victor Calzada / El Paso Times

Linda Corral, center, and Kathy Brunk participated in agility drills at Sun Bowl Stadium. About 150 people participate in the Physical Fitness in the Golden Age program at UTEP.



Participants in the exercise program perform stretching exercises.

"Everyday activities — like reaching in a cabinet or taking the stairs — can become difficult later in life," he said.

Dorgo believes the specialized program helps seniors with their motion and flexibility but is also helping with some of their ailments, such as high blood pressure or high cholesterol.

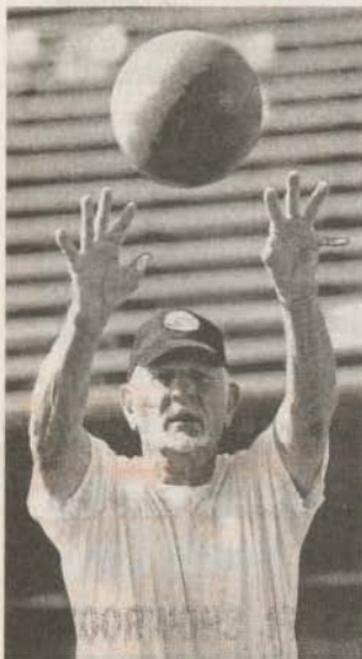
The program is a combination of workouts in the Sun Bowl and weight-training in the facility.

Woodhouse, 64, doesn't have blood pressure or cholesterol problems, but she said the program has improved her health.

## Join in

- ▶ **Physical Fitness** in the Golden Age is open to seniors 60 and older who get a doctor's note that they can exercise.
- ▶ **The cost is \$25 a month.** Seniors exercise in 1½-hour sessions, three times a week.
- ▶ **For more information** or to donate to the program: 747-6091.

Please see **Golden 2D**



Victor Calzada / El Paso Times

**Jim Brown** tosses a medicine ball during an exercise session. Seniors exercise about three times a week in the UTEP program.

## Golden

Continued from 1D

"I went to the doctor's the other day, and they said my pressure was better than anyone's in there," she said, adding she can now walk around the stadium about four times in six minutes.

She also thrives on the personal attention from professionals.

"They're there to help you and give you enthusiasm that you're doing a good job," she said. "And I'm one to ask if I'm doing something right, and they will tell me."

Anticipating the end of the foundation's grant in January, Dorgo is already working hard to seek other methods of funding for the program. He also welcomes

donations from any businesses and is already thinking of the future for the program.

"My vision for the program is to see it transition and open up more to the community," he said. "I would like to see it grow beyond the boundaries of UTEP and put it out in the recreation centers and collaborate so that we have satellite programs so that it's much more convenient to our seniors."

Enrique Mata, senior program officer for Paso del Norte, said the Golden Age program really set an example of how seniors' lives can be enhanced with regular exercise and hopes it continues.

"It really shows that older adults can significantly improve their health simply with exercise, rudimentary motion and activity. And I

think it will have some lasting ways of change within older adults because of it."

Mata said the Paso del Norte Health Foundation initiatives for 2008 will primarily focus on children and youth.

María Cortés González may be reached at  
mcortes@elpasotimes.com;  
546-6150.

# High Blood Pressure should

MINUTES  
U. T. System Board of Regents  
Health Affairs Committee  
February 11, 2009

The members of the Health Affairs Committee of the Board of Regents of The University of Texas System convened at 10:35 a.m. on Wednesday, February 11, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance\*

Regent McHugh, presiding  
Vice Chairman Huffines (for Items 5 – 6)  
Regent Dannenbaum  
Regent Gary

Also present were Regent Barnhill, Regent Dower, and General Counsel to the Board Frederick.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman McHugh called the meeting to order.

1. **U. T. Health Science Center – Houston: Authorization to enter into contracts, easements, and agreements with CenterPoint Energy Houston Electric LLC, a Delaware limited liability company, which was selected through a request for proposals process to provide electrical utility distribution and transmission services to existing and future properties and facilities of U. T. Health Science Center – Houston in the Houston, Texas, Metropolitan Area**

***Committee Meeting Information***

***Presenter(s):*** Ms. Florence Mayne, Executive Director of Real Estate

***Status:*** Approved

***Motion:*** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

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\*On February 11, 2009, Chairman Caven appointed Regent Gary to serve on the Health Affairs Committee and relieved Vice Chairman Rowling of all assignments for this meeting (February 11-12).

2. **U. T. M. D. Anderson Cancer Center: Authorization to purchase the land and improvements located at 2918 Hepburn Street, Houston, Harris County, Texas, from Mr. Timothy Black and Ms. Charlotte Black for a purchase price not to exceed fair market value as established by independent appraisals for future use for campus administrative and support functions**

**Committee Meeting Information**

**Presenter(s):** Ms. Florence Mayne, Executive Director of Real Estate; President John Mendelsohn, U. T. M. D. Anderson Cancer Center

**Status:** Approved

**Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

**Discussion at meeting:**

*Regent Gary asked how the price of appraisals and fair market value is reconciled and Ms. Mayne acknowledged that appraisals can be quite different. She explained that appraisals and comparable properties used by appraisers are carefully reviewed. Ms. Mayne noted that the properties in Items 2, 3, and 4 are under negotiation at this time.*

3. **U. T. M. D. Anderson Cancer Center: Authorization to purchase all of the undivided interests in the land located at Lot 4, Block 38, Institute Place Subdivision, Houston, Harris County, Texas, from Ms. Shirley Ann Wagner, Mr. Raymond Keith Bryzmiakiewicz, Mr. Roy Bryzmiakiewicz, Mr. Harvey Gorski, Ms. Lucille Gottselig, Ms. Maxine Delores Kasprazk, Mr. James Koterak, Ms. Brenda B. Meuth, Estate of Mr. Eugene Richard Nowak, Mr. Kenneth Ray Nowak, Ms. Venita B. Riddle, Ms. June B. Schmidt, Ms. Iva B. Womak, Ms. Paulette Zawacki, Mr. Alex Bryzmiakiewicz, Mr. Edwin Bryzmiakiewicz, Ms. Carol Ann Copeland, Ms. Rose Marie Drummon, Ms. Frankie Koterak, Mr. Gilbert Koterak, Ms. Gloria Lastovica, Ms. Sandy Crawford, and Ms. Gertrude Tippitt, and any successors and assigns or other persons who may be determined to hold an undivided interest in such land, for a purchase price not to exceed fair market value as established by independent appraisals for future use for campus administrative and support functions**

**Committee Meeting Information**

**Presenter(s):** Ms. Florence Mayne, Executive Director of Real Estate; President John Mendelsohn, U. T. M. D. Anderson Cancer Center

**Status:** Approved

**Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

**Discussion at meeting:**

*See discussion under Item 2.*

4. **U. T. M. D. Anderson Cancer Center: Authorization to purchase all of the undivided interests in the land described as Lot 3, Block 38, Institute Place Subdivision, Houston, Harris County, Texas, from Ms. Denise Felchak Brown, Ms. Joan Smith, and Ms. Gladys L. Wood, and any successors and assigns or other persons who may be determined to hold an undivided interest in such land for a purchase price not to exceed fair market value as established by independent appraisals for future use for campus administrative and support functions**

**Committee Meeting Information**

**Presenter(s):** Ms. Florence Mayne, Executive Director of Real Estate; President John Mendelsohn, U. T. M. D. Anderson Cancer Center

**Status:** Approved

**Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

**Discussion at meeting:**

See discussion under Item 2.

5. **U. T. Southwestern Medical Center – Dallas: Authorization to execute a Master Services Agreement with Dallas County Indigent Care Corporation (DCICC), a nonprofit corporation**

**Committee Meeting Information**

**Presenter(s):** Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs; Mr. Barry D. Burgdorf, Vice Chancellor and General Counsel; President Daniel K. Podolsky, M.D., U. T. Southwestern Medical Center – Dallas

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

Regent Gary asked about the structure of the nonprofit corporation and Mr. Burgdorf said the corporation is controlled by the affiliated hospitals in the Dallas area, which are now providing indigent care through the Parkland Hospital relationship. He added the indemnity and other arrangements in the transaction make the structure more than a shell.

Regent Dannenbaum asked which hospitals will provide indigent care and Dr. Shine answered that hospitals receiving upper payment limits (UPL) are contracting with U. T. Southwestern Medical Center – Dallas to provide indigent care at Parkland. Dr. Podolsky said Parkland Hospital cares for approximately 44 percent of indigents in Dallas County and he and Dr. Shine said other area hospitals also provide, and are also expanding, uncompensated care. Regent Dannenbaum asked if the

additional funds will give U. T. Southwestern Medical Center – Dallas an expanded patient population for teaching and research and Dr. Podolsky answered affirmatively.

Regent Dannenbaum then asked if there will be expanded opportunities for institutional physicians to participate in care outside Parkland and Dr. Podolsky said that while there are some joint ventures with Baylor University Hospital, for instance, that will continue, he did not think expanding joint ventures for physicians will happen. There was discussion about a marketing strategy of a new alliance of nonprofit organizations in the Dallas area.

Regent Gary asked about the cost of indigent care at Parkland and Dr. Podolsky said he did not know, but he estimated uncompensated, undercompensated care at \$368 million for the year for U. T. Southwestern Medical Center – Dallas. Dr. Shine clarified that more definitive information on costs of indigent care will be provided as required to the State Auditor, which does not include bad debt in the loss. Regent Dannenbaum asked where this is leading policy-wise and Dr. Shine responded that while there is concern, the UPL money received for physicians is based on Medicare assessment of audited costs, thus the data is already in the public domain. Dr. Shine further discussed reimbursement of UPL and Medicare patients.

Committee Chairman McHugh suggested this discussion be continued as part of Item 6 (below).

**6. U. T. System: Quarterly report on health matters, including the current status of competitive awards programs in nursing and graduate studies, the potential impact of proposed federal programs on U. T. System health institutions, annual campus visits, and related matters**

**Committee Meeting Information**

**Presenter(s):** Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs  
**Status:** Reported

**Discussion at meeting:**

Dr. Shine said the search for a President at U. T. Health Science Center – San Antonio has generated an unusually large number of applications, and the goal is to have a president in place by summer. He introduced William L. Henrich, M.D., Interim President.

Dr. Shine spoke briefly about Chancellor Cigarroa's cost containment initiatives (freezing of senior executive salaries through August 2010, institution of a flexible hiring freeze, reduction of travel, use of task forces to address these issues), but despite this, he said the U. T. System is well positioned to recruit the best and brightest faculty to Texas.

*Executive Vice Chancellor Shine mentioned the following Chancellor's Health Fellows:*

- *recruitment by U. T. Health Science Center – Houston of John B. Holcomb, M.D., an international leader in trauma*
- *Gregory Botz, M.D., and Sharon Martin, M.Ed., MT.(AFCP)SC, at U. T. M. D. Anderson Cancer Center for patient safety and clinical effectiveness.*

*Dr. Shine mentioned the first U. T. Systemwide symposium on clinical effectiveness and patient safety is scheduled for October in Austin. He also noted the fifth annual Innovations in Health Science Education Conference was recently held. Educational grants for health professions as well as innovation in graduate education grants have been awarded. He said the health institutions have academies to recognize outstanding teachers.*

*Taking from the discussion held during the Academic Affairs Committee meeting (see Page 5 of the Academic Affairs Committee Minutes), Dr. Shine asked the health presidents to discuss the topic of service in the health sciences. Dr. Podolsky said the campus infrastructure and environment need to be supportive of the full spectrum of basic science through the clinical application (the bedside) and not exclude one for any of the others. President Kaiser spoke about the current emphasis on translational science and the corresponding need for campus infrastructure and a supportive environment to foster the careers of those who have multiple interests.*

*Regent Dannenbaum asked if the cost containment measures will keep faculty from attending national meetings and are there still funds for intellectual property promotion. Dr. Shine replied that such travel for the academic mission will be protected but the number of U. T. Systemwide meetings will be reduced in favor of phone or videoconferences.*

## ADJOURNMENT

Committee Chairman McHugh adjourned the meeting at 11:30 a.m.

MINUTES  
U. T. System Board of Regents  
Special Health Affairs Committee Meeting  
February 12, 2009

The members of the Health Affairs Committee of the Board of Regents of The University of Texas System convened a special called meeting at 9:00 a.m. on Thursday, February 12, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance\*

Regent McHugh, presiding  
Regent Dannenbaum  
Regent Gary

Absent

Vice Chairman Huffines

Also present were Regent Dower, Regent Foster, and Assistant General Counsel to the Board Rabon.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman McHugh called the meeting to order.

**New Federal Health Policies**

***Committee Meeting Information***

***Presenter(s):*** Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs; Mr. Mike Hudson, President, The Health Policy Group, L.L.C., Washington, D.C.

***Status:*** Discussed

***Future actions:***

1. *Dr. Shine will hold a conference call monthly with the presidents to look at state legislative and federal issues.*
2. *Dr. Shine asked the health presidents for nominations of one or two institutional personnel who should serve on a task force to enable rapid response to national organizations and enable communication with legislators in Congress to provide information on issues that might affect Texas.*
3. *Dr. Shine will draft a charge for the task force to circulate to presidents.*

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\*On February 11, 2009, Chairman Caven appointed Regent Gary to serve on the Health Affairs Committee and relieved Vice Chairman Rowling of all assignments for this meeting (February 11-12).

## **Discussion at meeting:**

*Dr. Shine mentioned potential opportunities arising from the federal government, including*

- *potential monies that may be made available from the Economic Stimulus Bill, including fire and life safety improvements*
- *changes in health care issues, including access to health coverage, upper payment limits (UPL), and Medicaid.*

*Dr. Shine then introduced Mr. Hudson who is retained by the U. T. System to work primarily on Medicare and Medicaid issues in Washington, and Mr. William H. Shute, Vice Chancellor for Federal Relations, who was also in attendance.*

*Mr. Hudson discussed the highlighted points on the handout set forth on Pages 4 - 5. In response to questions from Regent Dannenbaum, Mr. Hudson said the Title VII and Title VIII health care reforms will provide increased funding for health professions and the amount and recipients of this funding will largely be determined by the National Institutes of Health (NIH) in collaboration with the medical community.*

*Regent Dannenbaum also asked a question about the matrix mix of UPL and the Medicaid Disproportionate Share Hospital (DSH) program. Dr. Shine replied this is one of the tasks for the working group that he (Dr. Shine) will appoint to find the best solutions to benefit the U. T. System in the maximum way so that all institutions are speaking to legislators from the same page. (See the last paragraph below regarding establishment of a task force.)*

*President Kaiser noted two variables that will have an impact on policy are vacancies in the positions of Secretary of the Department of Health and Human Services and Director of the National Institutes of Health (NIH).*

*President Podolsky recommended collective thinking regarding the NIH funding to avoid use of the money to fund projects that are impacted negatively if “pay lines” are not rebudgeted. Regent McHugh noted that was an important comment and she also recommended collective thinking about increased Medicaid funding and where that goes.*

*Regent Dannenbaum asked for elaboration of the health care reform issue regarding “regulatory or legislative restrictions on the use of Medicaid intergovernmental transfers, provider taxes, or UPL financing” (third bullet on Page 5 under Health Care Reform) and Mr. Hudson provided an explanation, describing the moratorium on the Centers for Medicare and Medicaid Services (CMS) to impose restrictions on how states fund Medicaid programs.*

*Dr. Shine said he will hold a conference call monthly with the presidents to look at state legislative and federal issues. He asked the health presidents for nominations of one or two institutional personnel who could serve on a task force that would enable rapid response to national organizations and enable communication with legislators in Congress to provide information on issues that might affect Texas. He said he will draft a charge for the task force to circulate to the presidents.*

## ADJOURNMENT

Committee Chairman McHugh adjourned the meeting at 9:58 a.m.

## **U.S. Health System Reform: Issues and Impacts Important to Texas and the UT System**

### **Background**

As promised in the Presidential Campaign, the Obama Administration and the Democratic Congressional Leadership have formulated and are acting aggressively on a series of health system legislative and reform initiatives. There are elements of these initiatives in the “*Economic Stimulus*” legislation nearing completion in Congressional Conference Committee now. Other *Near Term Reform Priorities* likely will be contained in the President’s Budget, expected to be submitted to the Congress in the coming weeks. Still other *Longer Term Reform Objectives* are planned and are expected to receive considerable attention by the Congress once the current health care legislative objectives have been considered. Several of these initiatives may have immediate and direct impact on health care in Texas, and on the operations of the UT Health System components

### **Health Care Provisions Contained in the “Economic Stimulus” Legislation**

- Temporary 4.9/7.6% increase in Federal Medicaid Assistance Percentage (FMAP)
- Temporary 2.5/0% increase in Medicaid Disproportionate Share Hospital (DSH) Payments
- Direct incentive Medicare and Medicaid payments to encourage the adoption of electronic health records (EHRs) in hospitals and doctors’ offices nationwide
- State option to expand Medicaid coverage to newly unemployed individuals
- COBRA premium subsidy assistance for newly unemployed for up to 12 months
- NIH renovation and construction funds for university research facilities
- New funding for AHRQ, NIH, and HHS to conduct “Comparative Effectiveness Research”
- New construction and renovation funds to expand Community Health Centers
- New funding for Title VII and Title VIII health professions training
- Miscellaneous funding, e.g., initiatives focused on wellness/prevention, CDC.
- *Continuation of moratoria until June 30, 2009* on CMS regulations capping Medicaid payments to public providers at “cost,” restricting intergovernmental transfers, and imposing other limitations on important State Medicaid financing.

### **Near Term Reform Priorities**

- Medicare Advantage plan payment reductions
- SCHIP reauthorization
- Embryonic stem cell research
- Direct HHS-negotiated Medicare prescription drug pricing
- Initiatives to close the Medicare prescription drug “doughnut hole”

## **Health System Reform Objectives: 2009 and Beyond**

- Expansion of health insurance coverage to the uninsured
- Medicare and Medicaid transformation: Entitlement Reform
- Social Security trust fund stabilization
- Veterans Administration health system reform

## **Health Care Reform Issues with Direct Impact on Texas and the UT System**

- Temporary Medicaid FMAP % increases in 2009 and 2010
- Temporary Medicaid Disproportionate Share Hospital (DSH) % payment increases in 2009 and 2010
- Regulatory or legislative restrictions on the use of Medicaid intergovernmental transfers, provider taxes, or upper payment limit (UPL) financing
- Regulatory or legislative restrictions on State Medicaid GME funding
- Medicare IME and DGME funding, including capital IME
- SCHIP
- Health information technology (HIT) funding
- NIH funding increases
- Title VII and Title VIII health professions funding increases
- Comparative effectiveness research

## **Opportunities**

UT may have opportunity to shape:

- Medicare and Medicaid research and training initiatives
- Medicaid funding and new financing strategy alternatives to DSH and UPL
- HIT adoption across the State

MINUTES  
U. T. System Board of Regents  
Facilities Planning and Construction Committee  
February 11, 2009

The members of the Facilities Planning and Construction Committee of the Board of Regents of The University of Texas System convened at 2:55 p.m. on Wednesday, February 11, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance

Vice Chairman Huffines, presiding  
Regent Dannenbaum  
Regent Gary

Absent

Regent Longoria

Also present were Chairman Caven, Regent Barnhill, Regent Dower, Regent Foster, Regent McHugh, and General Counsel to the Board Frederick.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Huffines called the meeting to order. The PowerPoint presentation concerning all items is set forth on Pages 9 - 44.

1. **U. T. System: Report on the U. T. System Policy on Sustainability Practices**

***Committee Meeting Information***

***Presenter(s):*** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

***Status:*** Reported

**Discussion at meeting:**

*Mr. O'Donnell made the following remarks on the Policy on Sustainability Practices:*

- *This report was a follow-up to the November 2008 Board of Regents' meeting.*
- *As reported last November, estimates indicate that buildings in the U.S. consume approximately 30% of the total energy, 60% of the total electricity, and account for 38% of the carbon emissions.*
- *In February 2001, the Board initiated the Energy Utility Task Force (EUTF) to identify, promote, and report energy savings across the institutions. As of last*

November, these initiatives had reduced energy usage at U. T. System approximately 7% vs. baseline levels and saved U. T. System almost \$90 million.

- *In October 2005, the Governor issued Executive Order RP-49 requiring quarterly reporting of energy saving initiatives.*
- *In early 2007, U. T. System declined to sign the American College and University President's Climate Commitment citing a lack of well-defined, quantifiable parameters. The Chancellor directed U. T. System to develop an overarching policy to affirm and further promote the ongoing work across System and the institutions in dealing with energy conservation and the reduction of negative environmental impact.*
- *The policy is purposely brief and overarching and developed to recognize the diversity across the 15 institutions. For that primary reason, the policy delegates to the institution Presidents, the responsibility and authority to further define and implement sustainable practices that are within budgetary constraints along with meeting legal, regulatory, and programmatic requirements.*
- *The policy encourages efforts to increase efficiencies, reduce emissions while promoting sustainability and contributing meaningfully to the environment all within the contexts of the primary mission of achieving excellence in higher education.*
- *There are an initial 14 categories of initiatives. The policy emphasizes Energy and Water Conservation Practices. The Executive Vice Chancellor for Business Affairs, under delegated authority from the Chancellor, and in consultation with the Presidents of the institutions, shall form a Sustainability Steering Committee to make further strategic recommendations to the Chancellor in these areas moving forward. An annual report will be prepared detailing progress in these efforts.*

**2. U. T. Arlington: Special Events Center - Amendment of the FY 2009-2014 Capital Improvement Program to include project (Preliminary Board Approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*Regent Gary asked about the term "Unexpended Plant Funds," which Mr. O'Donnell explained is cash reserves. In response to a question from Regent Dower, Vice Chairman Huffines replied that the \$10 million in gifts has been proposed but not yet received.*

3. **U. T. Austin: Children's Garden at the Lady Bird Johnson Wildflower Center - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; appropriation of funds; and authorization of institutional management (Preliminary Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*Committee Chairman Huffines emphasized that the gifts will need to be received before the project begins.*

4. **U. T. Austin: FY09 High Priority Fire and Life Safety; William Randolph Hearst Building Renovation; LBJ Library Plaza, Lady Bird Johnson Center and LBJ School Renovations; and Art Building and Museum Renovation - Amendment of the FY 2009-2014 Capital Improvement Program to include two projects; approval to reduce the allocation and transfer approved Permanent University Fund Bond Proceeds; approval to increase the total project cost for two projects; revise funding sources; appropriation and authorization of funds; and authorization of institutional management (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*Regent Barnhill asked what the Museum component involves and President Powers clarified that space, where the Jack S. Blanton Museum used to be, is to be a general exhibition space for students.*

5. **U. T. Austin: Jester East Maintenance and Interior Finishes - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; appropriation of funds; and authorization of institutional management (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*Regent Dower asked about the timing for students residing in the dormitory and Mr. O'Donnell said the project will be institutionally managed to allow the project to be phased. Committee Chairman Huffines noted that when built, this was the largest dormitory on a U.S. university campus.*

6. **U. T. Dallas: Bookstore - Amendment of the FY 2009-2014 Capital Improvement Program to include project (Preliminary Board approval) (Deferred)**

**Committee Meeting Information**

**Status:** Deferred

*This item was deferred.*

7. **U. T. San Antonio: Multifunction Office Building I - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; appropriation of funds; and authorization of institutional management (Preliminary Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

8. **U. T. San Antonio: Sculpture/Ceramics Building 2 - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; appropriation of funds; and authorization of institutional management (Preliminary Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*Regent Foster asked what Designated Funds are and Mr. O'Donnell responded the funds come from different sources, such as rents (cash on hand).*

9. **U. T. Medical Branch - Galveston: John Sealy Hospital Modernization - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; and appropriation of funds (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*In response to a question from Regent Dannenbaum, President Callender said 220 patient rooms will be available with this renovation.*

10. **U. T. Health Science Center – Houston: Research Park Complex Parking Lot Phase I - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; appropriation of funds; authorization of institutional management; and resolution regarding parity debt (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**11. U. T. M. D. Anderson Cancer Center: Alkek Surgical and Imaging Expansion - Amendment of the FY 2009-2014 Capital Improvement Program to include project; approval of total project cost; and appropriation of funds (Preliminary Board approval)**

***Committee Meeting Information***

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**12. U. T. Dallas: Student Services Building - Request for approval of design development; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt (Final Board approval)**

***Committee Meeting Information***

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

**Discussion at meeting:**

Mr. O'Donnell assured Regent McHugh that the construction will fit with the Campus Master Plan.

**13. U. T. Pan American: Starr County Upper Level Center - Request for approval of design development; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt (Final Board approval)**

***Committee Meeting Information***

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

**Discussion at meeting:**

Committee Chairman Huffines clarified this was one of the Tuition Revenue Bond projects from two and a half years ago and Mr. O'Donnell confirmed the necessary Revenue Financing System bond capacity is available.

**14. U. T. Austin: Data Center at the Central Receiving Building - Amendment of the FY 2009-2014 Capital Improvement Program to increase total project cost; appropriation of funds and authorization of expenditure; and resolution regarding parity debt (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Future action:** Tell Regent Dannenbaum if the design/build team has been selected

**Discussion at meeting:**

*Mr. O'Donnell clarified for Regent Dannenbaum that this facility will be only for U. T. Austin. Committee Chairman Huffines noted the high cost per square foot, saying it is one of the most expensive projects in the U. T. System. Regent Dannenbaum asked if the design/build team has been selected and Mr. O'Donnell said he will get the information for Regent Dannenbaum who then asked about the risk of a contractor working within budget. Mr. O'Donnell said sufficient contingency has been built into the project and Committee Chairman Huffines noted the Chancellor has authority to approve cost overruns up to 10 percent. President Powers also spoke to the high cost of the facility.*

**15. U. T. Austin: Lee and Joe Jamail Texas Swimming Center Renovation/Renewal - Amendment of the FY 2009-2014 Capital Improvement Program to increase the total project cost, approval to revise the funding sources, appropriation of funds; and resolution regarding parity debt (Final Board approval)**

**Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

**Status:** Approved

**Motion:** Made by Regent Dannenbaum, seconded by Regent Gary, and carried unanimously

**Discussion at meeting:**

*In response to a question from Committee Chairman Huffines, President Powers said this is a top swim center and the renovations consist of mechanical work to keep the pool operating.*

## ADJOURNMENT

*Prior to adjourning the meeting, Regent Gary asked that a conversation on decreasing construction costs be held at the next meeting with a proposed strategy to share among institutions. Committee Chairman Huffines agreed, and requested Mr. O'Donnell have a 5-10 minute discussion item regarding cost controls in construction projects.*

Committee Chairman Huffines adjourned the meeting at 3:30 p.m.

# Agenda Items Included in FPCC February 2009

6



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Office of Facilities  
Planning and  
Construction



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# Report on the U. T. System Sustainability Policy



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## Report on U. T. System Sustainability Policy - Background

- Estimated that buildings in the U.S. consume:
  - +30% of the total energy
  - +60% of the total electricity
  - Account for 38% of the carbon emissions
- Energy Utility Task Force Report – November 2008 BOR
  - Formed February 2001
    - 6.9% energy reduction vs. baseline level
- October 2005-Executive Order RP-49 – Quarterly Reports
  - Details hundreds of energy savings activities at Institutions
- Early 2007-American College & University Presidents Climate Commitment – U. T. declined to sign

11



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## Report on U. T. System Sustainability Policy - Overview

- Overarching Policy - Diversity of 15 Institutions
- Delegate to 15 Institution Presidents
- Further Define & Implement Sustainable Practices
  - Within Budgetary Constraints
  - Within Legal, Regulatory, and Programmatic Requirements
- Further Develop Initiatives that:
  - Increase efficiencies
  - Reduce emissions
  - Promote sustainability & contribute meaningfully to the environment
- While still achieving excellence in higher education

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## Report on U. T. System Sustainability Policy – Initiatives

- Institutional Policy
- Energy and Water Efficiency Practices
- Alternative Energy Practices
- Climate Protection Practices
- Sustainable Transportation Practices
- Waste & Recycling Management
- Environmental Preferable Procurement
- High Performance Buildings
- Sustainable Awareness and Training
- Curricula Integration
- Endowment Transparency
- Student Involvement
- Community Outreach
- Annual Plan & Reports

13



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# Consideration of Project Additions to the FY 2009-2014 Capital Improvement Program



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## The University of Texas at Arlington Special Events Center

- Project will construct a multipurpose, state-of-the-art center to be used for U. T. Arlington athletics, graduation ceremonies and convocation celebrations, concerts, and distinguished lectures series, as well as many community events
- Total Project Cost is \$73,000,000 with funding of \$28,000,000 from Revenue Financing System Bond Proceeds, \$10,000,000 from Gifts, and \$35,000,000 from Unexpended Plant Funds



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## The University of Texas at Austin Children's Garden at the Lady Bird Johnson Wildflower Center

- Project will develop an area of land northwest of the present Wildflower Center administration buildings, creating a unique Children's Garden that will provide educational opportunities with outdoor classroom areas, a pavilion, and restrooms.
- Requesting Institutional Management
- Total Project Cost is \$4,700,000 with funding from Gifts



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**The University of Texas at Austin  
FY 09 High Priority Fire and Life Safety; William  
Randolph Hearst Building Renovation; LBJ Library  
Plaza, Lady Bird Johnson Center and LBJ School  
Renovations; Art Building and Museum Renovation**

- FY09 High Priority Fire and Life Safety – Total Project Cost is decreased to \$3,105,000 with funding from PUF; reallocation of \$1,695,000 to address fire and life safety deficiencies in the other buildings included in this agenda item
- William Randolph Hearst Building Renovation – Total Project Cost is \$2,300,000 with funding of \$375,000 from PUF, \$600,000 from Gifts, and \$1,325,000 from Designated Funds
- LBJ Library Plaza, Lady Bird Johnson Center and LBJ School Renovations – Total Project Cost is \$52,170,000 with funding of \$15,500,000 from Grants, \$20,250,000 from Unexpended Plant Funds, \$15,000,000 from Revenue Financing System Bond Proceeds, and \$1,420,000 from PUF
- Art Building and Museum Renovation – Total Project Cost is \$7,350,000 with funding of \$1,000,000 from Revenue Financing System Bond Proceeds, \$350,000 from PUF, and \$6,000,000 from Available University Funds
- Requesting Institutional Management

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## The University of Texas at Austin Jester East Maintenance and Interior Finishes

- Project continues with updating of finishes in the corridors, student rooms, supplemental rooms, and restrooms of Jester Dormitory East Tower
- Requesting Institutional Management
- Total Project Cost is \$21,000,000 with funding from Auxiliary Enterprise Balances



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## The University of Texas at Dallas Bookstore

- Item Deferred



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## The University of Texas at San Antonio Multifunction Office Building I

- Project will construct a building of approximately 30,000 gross square feet to house various administrative and academic functions and include utilities and related infrastructure
- Requesting Institutional Management
- Total Project Cost is \$4,750,000 with funding from Designated Funds



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## The University of Texas at San Antonio Sculpture/Ceramics Building 2

- Project will construct a second building of approximately 12,000 gross square feet to include sculpture and ceramics class facilities and graduate art studio space, including utilities and related infrastructure
- Requesting Institutional Management
- Total Project Cost is \$2,275,000 with funding from Designated Funds



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## The University of Texas Medical Branch at Galveston John Sealy Hospital Modernization

- Project renovates approximately 75,000 gross square feet of the upper floors of John Sealy Tower not affected by Hurricane Ike and will include patient care areas, as well as air handling systems, emergency power system, and information technology systems
- Total Project Cost is \$22,000,000 with funding from Gifts provided by The Sealy & Smith Foundation



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## The University of Texas Health Science Center at Houston Research Park Complex Parking Lot Phase I

- Project will include 300 parking spaces to support the opening of the Biomedical Research and Education Facility along with the Neuroscience Building and will include lighting, landscaping, and security measures
- Requesting Institutional Management
- Total Project Cost is \$2,160,000 with funding from Revenue Financing System Bond Proceeds



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## The University of Texas M. D. Anderson Cancer Center Alkek Surgical and Imaging Expansion

- Project is an extension of the existing Alkek Hospital and will provide immediate adjacency to existing surgical and imaging services on Levels 5 and 3, covered drop-off and circulation for patients and visitors entering the Alkek or Lutheran Hospitals, and expansion of sterile processing and preoperative clean supply areas to facilitate growth of the operating rooms
- Total Project Cost is \$98,000,000 with funding from Hospital Revenues



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## CIP Additions

- 7 Academic projects \$112,450,000
- 3 Health projects \$122,160,000
- Total Change in CIP \$234,610,000



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## Consideration of Design Development

- The University of Texas at Dallas Student Services Building

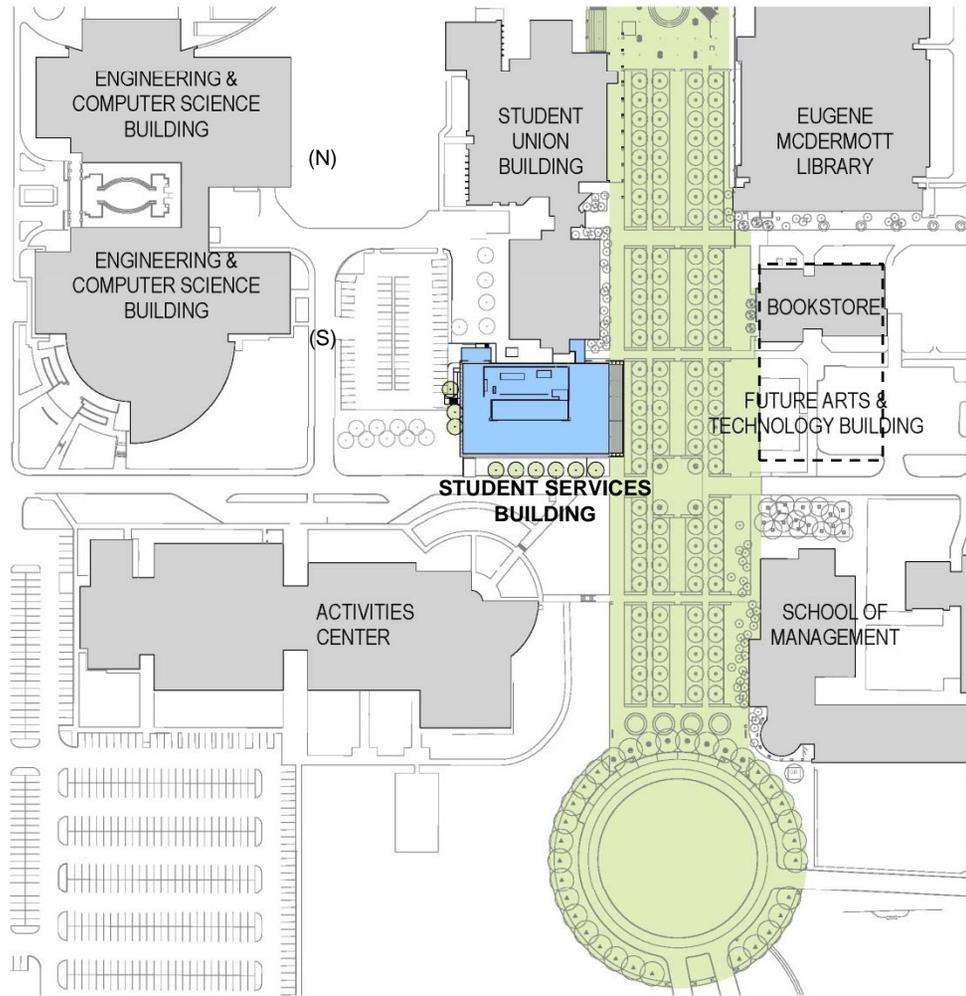




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# The University of Texas at Dallas Student Services Building

## Site Plan

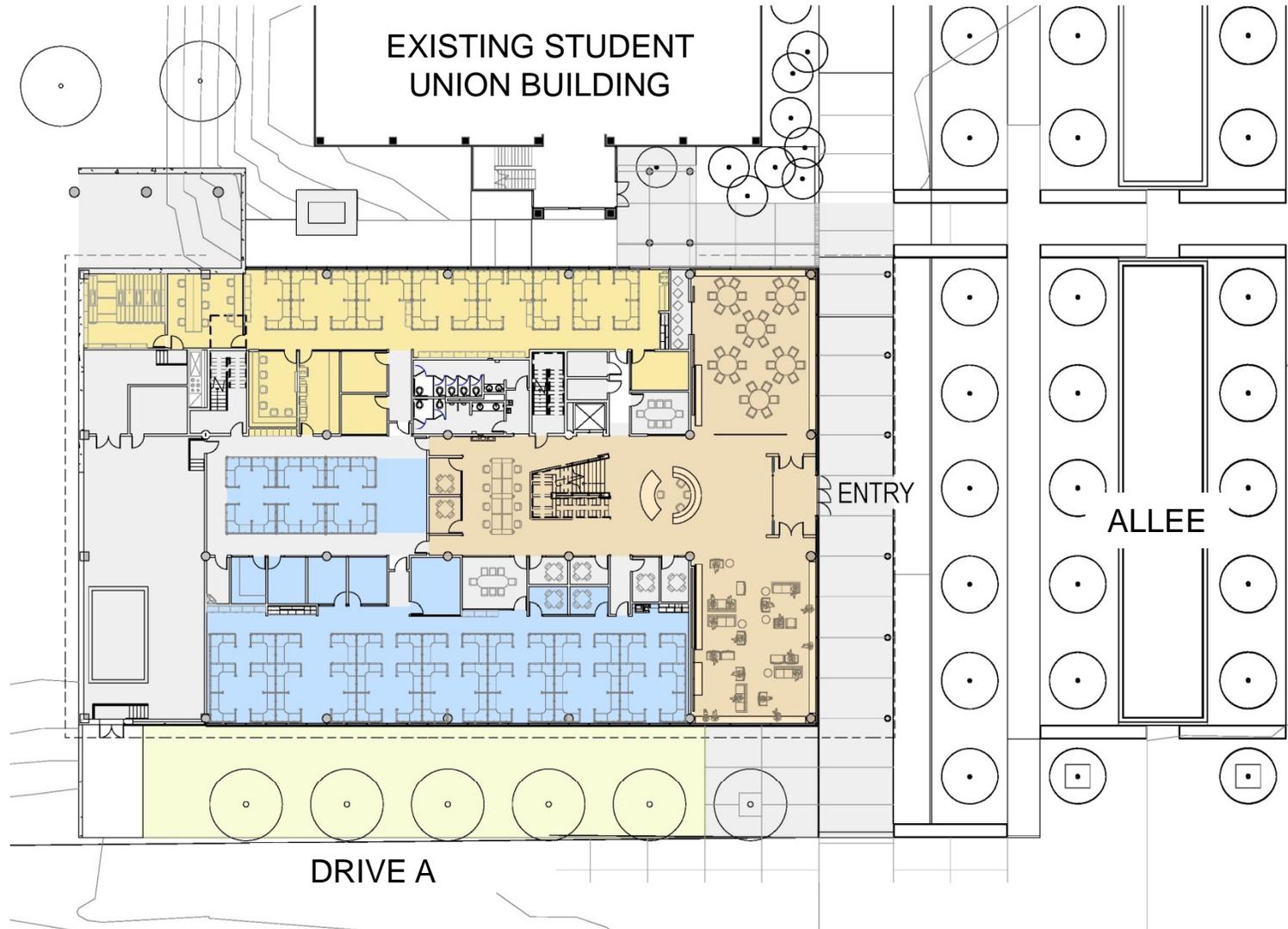




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# The University of Texas at Dallas Student Services Building

## Floor Plan



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# The University of Texas at Dallas Student Services Building

## Interior Perspective





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# The University of Texas at Dallas Student Services Building

## View from Southeast

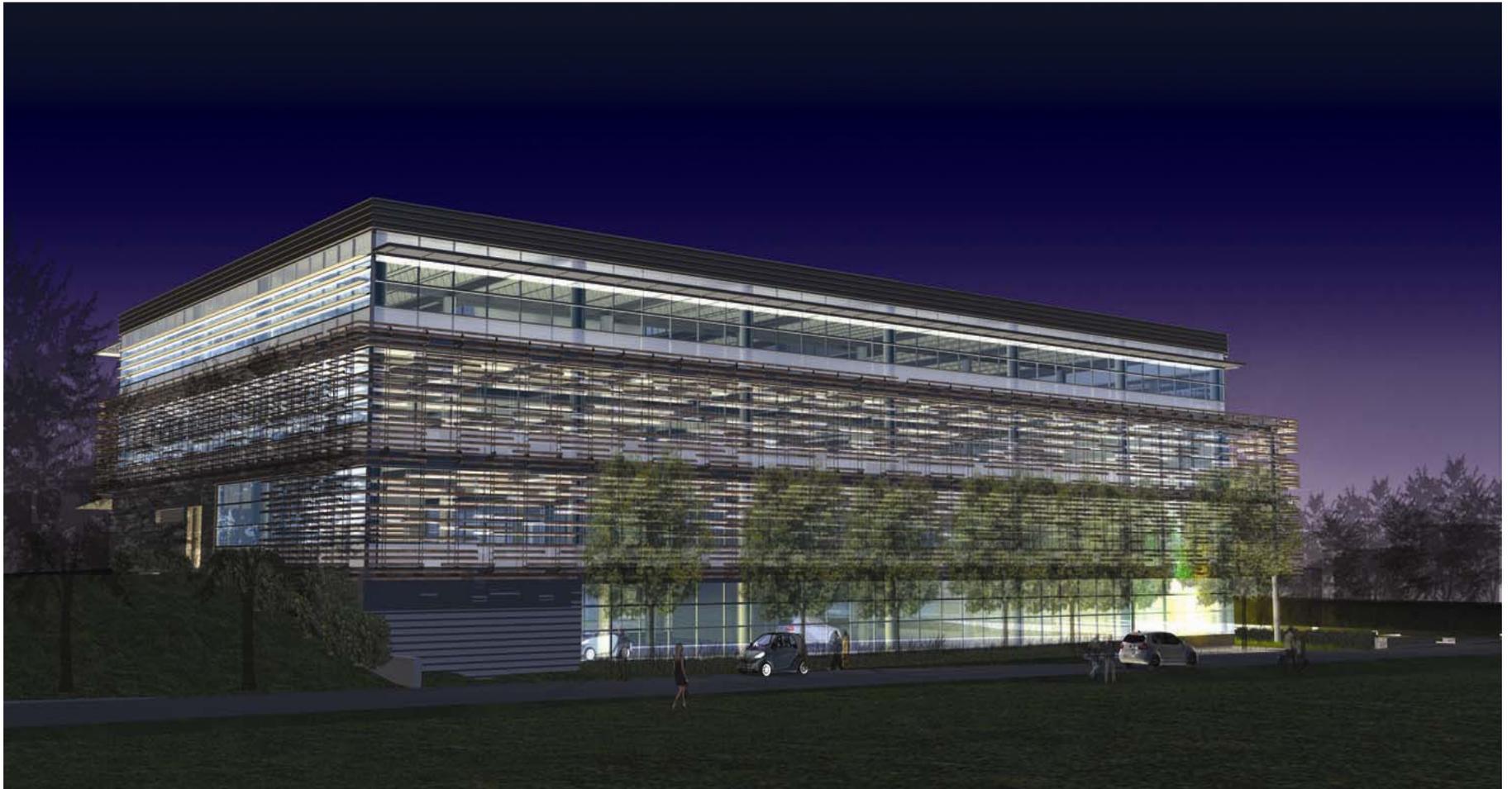




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# The University of Texas at Dallas Student Services Building

## View from Southwest





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## The University of Texas at Dallas Student Services Building

Total Project Cost is \$27,500,000 from Revenue Financing System Bond Proceeds

### Investment Metrics:

- Facilitate a higher quality of service delivery, more collaboration between related departments, and a greater emphasis on student learning and development by 2010
- Contribute to the creation of a more seamless learning environment as it frees up spaces in other campus buildings that can be used for the expansion and enhancement of other student and academic support programs by 2010
- Add 5,000 full-time equivalent students for a total student population of 21,000 by 2017



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## Consideration of Design Development

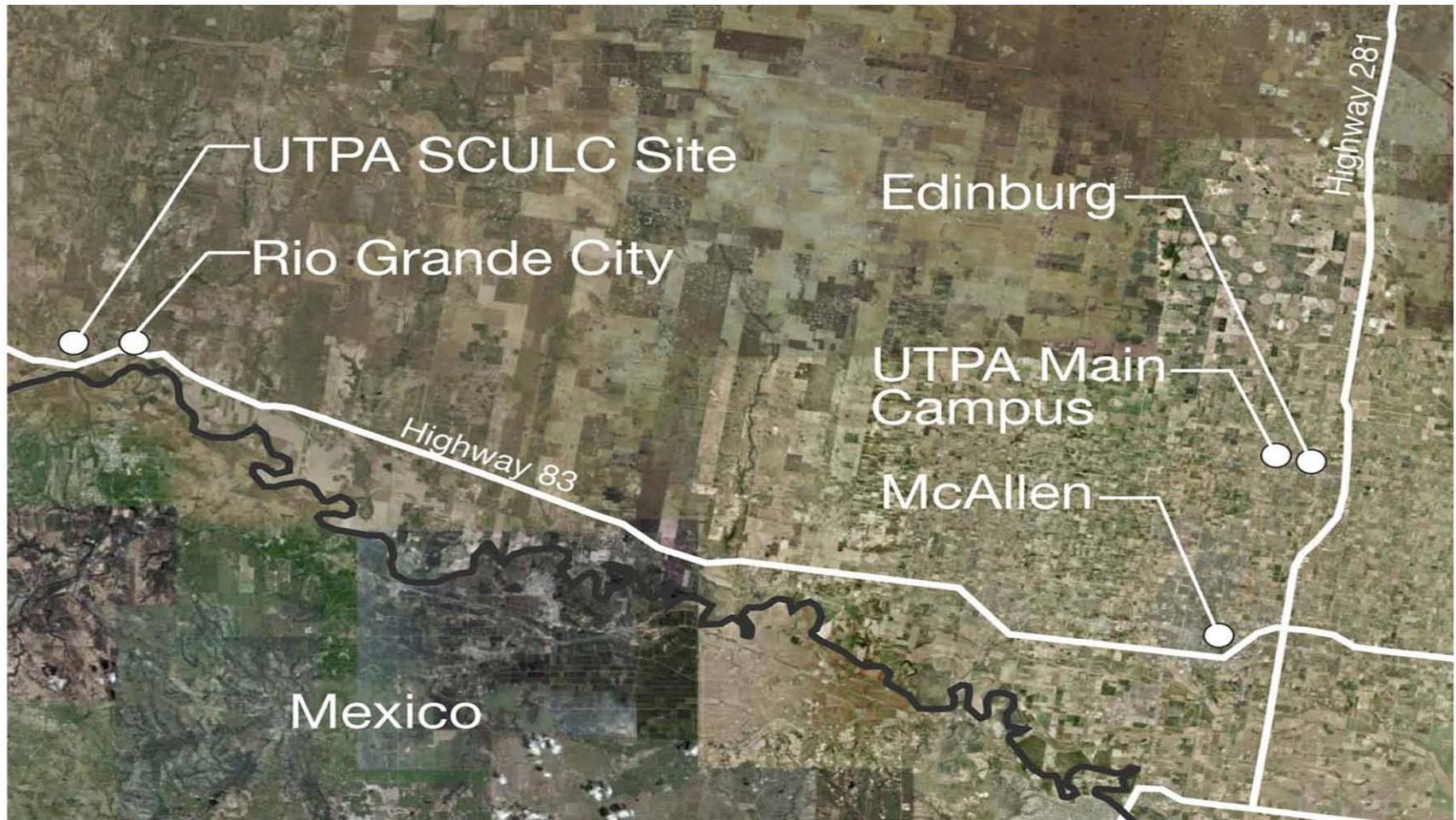
- The University of Texas – Pan American Starr County Upper Level Center



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# The University of Texas – Pan American Starr County Upper Level Center

## Regional Plan



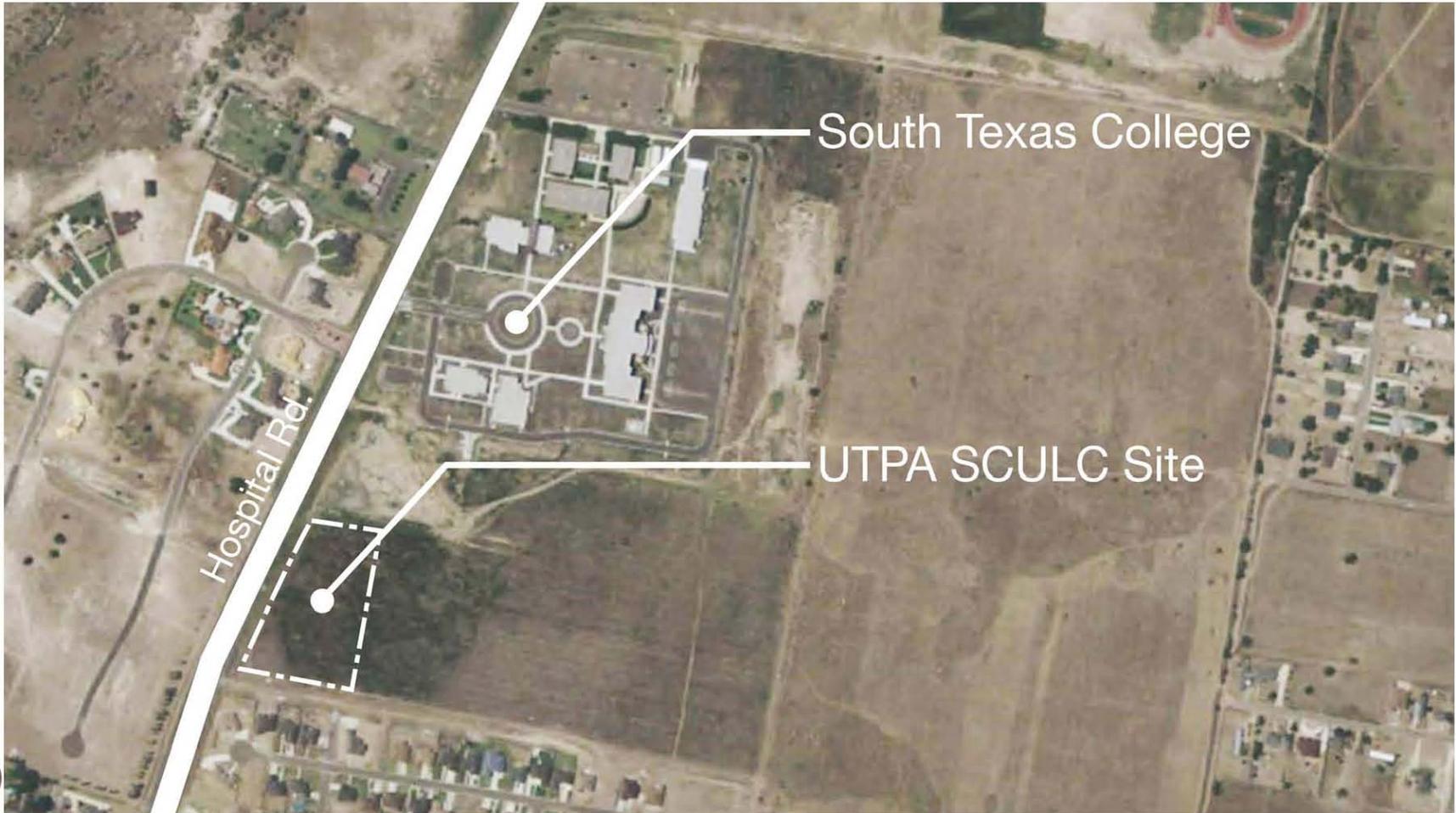
35



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# The University of Texas – Pan American Starr County Upper Level Center

## Campus Plan





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# The University of Texas – Pan American Starr County Upper Level Center

## Site Plan



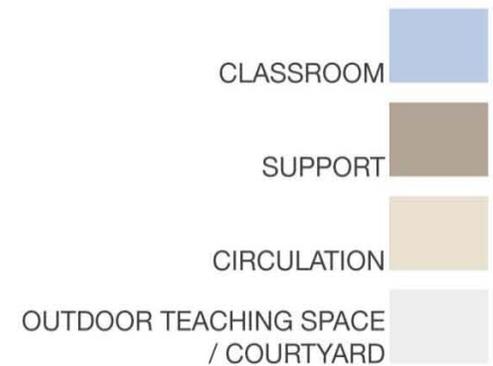


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# The University of Texas – Pan American Starr County Upper Level Center

## Floor Plan

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# The University of Texas – Pan American Starr County Upper Level Center

View from Northwest





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# The University of Texas – Pan American Starr County Upper Level Center

## Courtyard Perspective





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## The University of Texas – Pan American Starr County Upper Level Center

Total Project Cost is \$7,500,000 with funding of \$1,500,000 from Revenue Financing System Bond Proceeds and \$6,000,000 from Tuition Revenue Bond Proceeds

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### Investment Metrics:

Increase Faculty by 1 Full –Time Member by 2011

Increase Enrollment by 3% by 2011

Increase Graduation Rates by 3% by 2011



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## The University of Texas at Austin Data Center at the Central Receiving Building

Action – Increase Total Project Cost from \$25,000,000 to \$32,000,000 with funding from Revenue Financing System Bond Proceeds

Justification – Expanded scope increases gross square feet of project from 12,000 to 26,650 and includes necessary repair and upgrades to meet building codes and operational and maintenance requirements, as well as electrical, mechanical, and life safety requirements

Substantial Completion – May 2010

CIP Modification



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## The University of Texas at Austin Lee and Joe Jamail Texas Swimming Center Renovation/Renewal

Action – Revise funding sources and increase Total Project Cost from \$15,000,000 to \$16,000,000 with funding of \$7,500,000 from Interest on Local Funds, \$7,500,000 from Revenue Financing System Bond Proceeds, and \$1,000,000 from Designated Funds

Justification – Increase will provide ongoing maintenance of the pool and take advantage of the summer maintenance work being completed by the contractor who will be in charge of the renovation and renewal work

Substantial Completion on Phase I – September 2009

**CIP Modification**



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## CIP Changes

■ CIP Additions	\$234,610,000
■ CIP Changes including DD	<u>\$ 8,000,000</u>
■ Total Change in CIP	\$242,610,000

- This represents a 2.8% increase for a total of \$8.97 billion

MINUTES  
U. T. System Board of Regents  
Student, Faculty, and Staff Campus Life Committee  
February 11, 2009

The members of the Student, Faculty, and Staff Campus Life Committee of the Board of Regents of The University of Texas System convened at 11:45 a.m. on Wednesday, February 11, 2009, in the Board Meeting Room on the 9th Floor of Ashbel Smith Hall, The University of Texas System, 201 West Seventh Street, Austin, Texas, with the following participation:

Attendance

Regent Dannenbaum, presiding  
Regent Barnhill  
Regent Gary

Absent

Vice Chairman Huffines

Also present were Regent Dower; Mr. Michael Swindle, Chair, Employee Advisory Council (EAC); Dr. Mansour El-Kikhia, Chair, Faculty Advisory Council (FAC); and Mr. Aaron Rosas, Chair, Student Advisory Council (SAC).

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Dannenbaum called the meeting to order.

**1. U. T. Austin: Report on changes in undergraduate curriculum**

***Committee Meeting Information***

***Presenter(s):*** President William Powers, Jr., U. T. Austin

***Status:*** Reported

**Discussion at meeting:**

*A PowerPoint presentation by President Powers on the first strategic initiative of the Commission of 125 Report to “develop a new undergraduate core curriculum” is attached on Pages 3 - 14.*

*In response to a question from Regent Gary, President Powers explained how the University College differs from the College of Liberal Arts. He said the University College helps undeclared liberal arts students explore what degree program they would like to pursue. Students must be out of the University College by the second semester of their sophomore year.*

*Regent Barnhill asked about the process used to gain approval of the proposed new curriculum by the Faculty Council and President Powers said the plan was thoughtful and conversations were held with deans and faculty and avoided cultural issues.'*

*Dr. El-Kikhia asked about the 120-hour rule and President Powers said no hours were added to the curriculum and the critical skill courses were already there. President Powers said there are some majors that are difficult to accomplish in 120 hours and he suggested some potential remedies.*

**2. U. T. System Board of Regents: Report on Board of Regents' Retreat with institutional presidents held on December 18-19, 2008, and presentation of recorded remarks from Dr. Lee Todd, President of the University of Kentucky**

**Committee Meeting Information**

**Presenter(s):** *Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs*

**Status:** *Reported*

**Future actions:**

- 1. Distribute Dr. Todd's presentation*
- 2. Consider reprise of Innovations in Education Fair at the next retreat for Legislature also to see.*

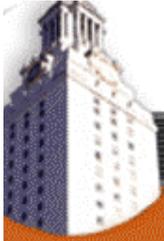
**Discussion at meeting:**

*The video presentation made by Dr. Lee Todd, President of the University of Kentucky, at the December Board of Regents' retreat was not shown due to time constraints and will, instead, be widely distributed to Committee members, other members of the Board, presidents, and others.*

*Dr. Shine suggested a reprise of the Innovations in Education Fair at the next Board retreat, travel funds permitting, and Committee Chairman Dannenbaum agreed this would be a good event for the Legislature to see.*

**ADJOURNMENT**

Committee Chairman Dannenbaum adjourned the meeting at 12:20 p.m.

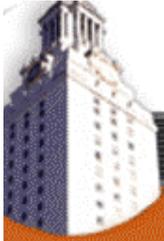


The University of Texas System

February 11, 2009

William Powers, Jr.

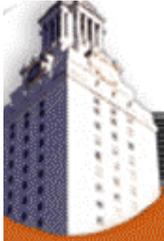
President, The University of Texas at Austin



Commission  
of 125  
Report  
September  
2004

First Strategic  
Initiative:

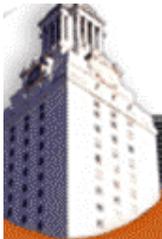
*“Develop a new  
undergraduate  
core curriculum”*



# Curriculum Reform

December 2004

President Faulkner  
Appoints Task Force  
on Curricular Reform

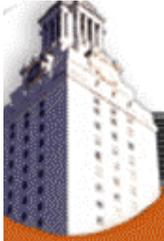


# Curriculum Reform

**October  
2005**

Task Force  
submits report to  
the President

- Signature Courses
- Critical Skill Flags
- University-Wide Advising
- University College
- Resources



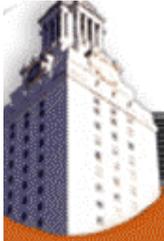
# Curriculum Reform

**September 2006**

Paul Woodruff  
named Dean of  
Undergraduate  
Studies

**November 2006**

Curriculum  
Reform changes  
approved by UT  
Faculty Council

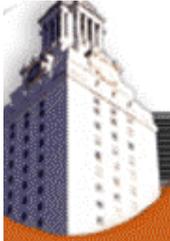


# Curriculum Reform

**August 2007**

**Eight Colleges  
add First-Year  
Signature  
Courses to  
Degree Plans**

- Architecture
- Business
- Communication
- Education
- Geosciences
- Liberal Arts
- Natural Sciences
- Nursing



# Curriculum Reform

May 2008

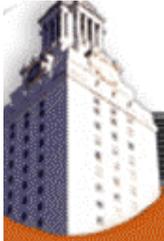
School of  
Undergraduate  
Studies Established



August 2008

Six new  
freshman  
seminar rooms  
created in the  
Main Building





# Curriculum Reform

**2008-2009**

Half the freshman class  
enrolled in First-Year  
Signature Courses

Strategic Advising  
Center opens

**Summer 2009**

School of  
Undergraduate Studies  
will admit its first  
cohort of undeclared  
students

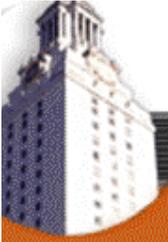


# Next Steps

Fall  
2009

## Flags Assigned to 650 Courses

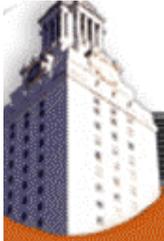
- Writing
- Cultural Diversity
- Ethics and Leadership
- Global Cultures
- Independent Inquiry



# Curriculum Reform

## Thematic Strands

The first Thematic Strand has been developed in Core Texts and Ideas, following the Great Books concept.



# Curriculum Reform

Progress  
made  
possible by  
gifts from:

- B. Rapoport
- Joe Jamail
- Ardon Moore
- AT&T
- University Co-Op
- UT Athletics